



OLYMPIC SOLIDARITY 2025-2028 PLAN



INTRODUCTION

Supported by our most ambitious four-year plan to date and the largest budget in our history (USD 650 million), our goal is to help more athletes in more countries and in more ways than ever before.

Our focus for 2025-2028 will be on three key development areas – championing athletes, building NOCs’ capacity and empowering communities, each of which you will learn more about over the following pages.

This leaflet provides you with an overview of the Olympic Solidarity programmes and essential information necessary for successfully preparing, delivering and managing your activities.

The Olympic Solidarity team in Lausanne, the five Continental Association offices and ANOC look forward to working with all our partners over the next four years and are excited to see what new and exciting NOC initiatives we can develop together on behalf of all athletes around the globe.

For more details about each programme please refer to the programme guidelines, available on NOCnet.

“Confident and optimistic. These are the words that best describe how all of us at Olympic Solidarity, whether in Lausanne, the five continental offices or ANOC, are feeling heading into the upcoming 2025-2028 period. We hope the information provided within this leaflet helps you get a better understanding of the opportunities available through Olympic Solidarity programmes, leading to more impactful projects around the world.”

Dr Robin E. Mitchell, Chair of the Olympic Solidarity Commission

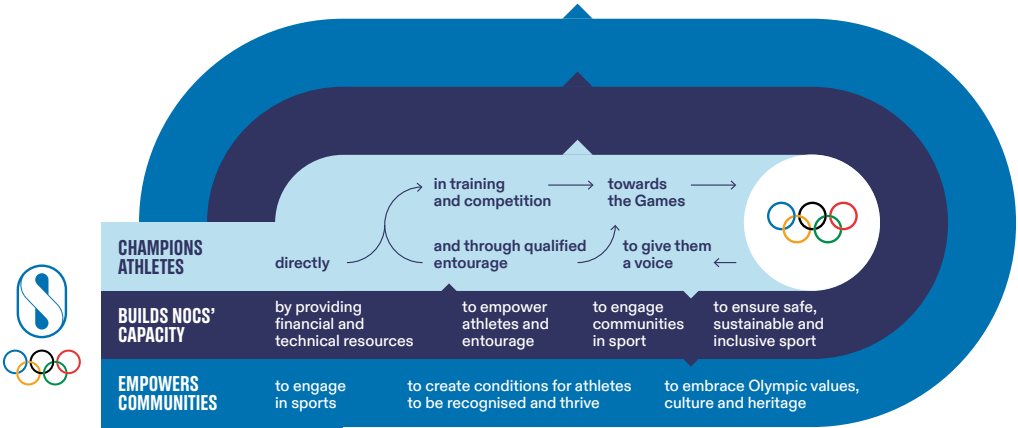
International Olympic Committee
Olympic Solidarity
Maison Olympique
1007 Lausanne
Switzerland
T +41 21 621 61 11
solidarity@olympic.org



Programme guidelines

Building a better world through sport

NOCs have the capacity to enable their athletes to train and compete with dignity and integrity, to successfully field an Olympic team, and to promote the fundamental principles and values of Olympism and sport.





KEY PRIORITIES FOR 2025-2028

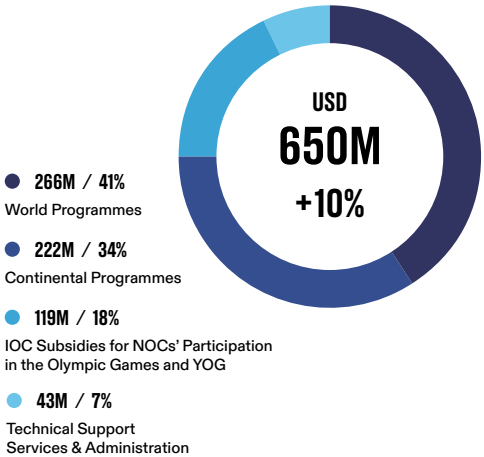
The Olympic Solidarity Commission has approved several new strategic initiatives for 2025-2028 to achieve its long-term goals. Key updates include:

- more scholarships for athletes, with an emphasis on those from smaller NOCs and gender parity;
- expanded youth programmes, especially for African NOCs, ahead of the Youth Olympic Games Dakar 2026;
- increased support for refugee athletes in response to rising global displacement and growing interest from NOCs with large refugee populations;
- optimised IOC Subsidies for NOCs' Participation in the Olympic Games;
- formalised support for continental Athletes' Commissions;
- additional funding to strengthen NOC administrative structures;
- more financial support for Continental Associations to address regional needs; and
- increased funding for NOCs to advance Olympism365 and build a better world through sport.

2025-2028 BUDGET

For the 2025-2028 plan, the development and assistance budget approved by the Olympic Solidarity Commission comes to USD 650 million.

This figure represents a 10% increase from the previous four-year period.



PROGRAMMES OVERVIEW

World Programmes

The World Programmes are structured around three key development areas: championing athletes (mainly through the Universality, Entourage and Sport Development programmes, but other programmes also contribute indirectly), building NOCs' capacity (NOC Management & Knowledge Sharing programmes) and empowering communities (Olympic Values programmes).

IOC Subsidies for NOCs' Participation in the Olympic Games and Youth Olympic Games
These are subsidies offered to NOCs to help cover the costs associated with fielding teams at the Olympic Games and Youth Olympic Games.

Continental Programmes

Continental Programmes and their corresponding budgets are approved by the Olympic Solidarity Commission and are funded from the same Olympic Solidarity budget made available to the NOCs by the IOC. Each Continental Association establishes its own programme guidelines to respond to the specific needs of its region, while adhering to certain requirements set out by the Olympic Solidarity Commission.

WORLD PROGRAMMES



Athletes &
Sport Development



Organisational Capacity
& Community Outreach



CONTINENTAL PROGRAMMES



Africa

Americas

Asia

Europe

Oceania



IOC SUBSIDIES FOR NOCS' PARTICIPATION IN OLYMPIC GAMES AND YOUTH OLYMPIC GAMES



Milano Cortina 2026

Dakar 2026

Dolomiti Valtellina 2028

Los Angeles 2028

STAFFING/MANAGEMENT REQUIREMENTS

Staffing is critical to the management of Olympic Solidarity projects, which require both time and expertise for successful implementation.

- Start by identifying the body responsible for decision-making, such as the approval of projects and selection of beneficiaries. This could be a dedicated Olympic Solidarity Commission or your NOC Executive Board, for example.
- Consider appointing an Olympic Solidarity Officer to help your NOC stay up to date on all opportunities, ensure timely applications and reporting, and follow up on projects.

RESPONSIBILITIES OF AN NOC OLYMPIC SOLIDARITY OFFICER

- Is familiar with and understands the Olympic Solidarity terms and conditions, programme and financial guidelines, and RELAY;
- Informs decision-makers of relevant opportunities offered through Olympic Solidarity;
- Compiles information needed for applications and reports;
- Liaises with finance managers, project managers, National Federations and programme beneficiaries;
- Is the main point of contact with Olympic Solidarity on all aspects of the project(s);
- Collects feedback and the required data from beneficiaries;
- Collects financial source documents (e.g. receipts and invoices) from beneficiaries (in the absence of a dedicated finance expert/unit);
- Completes and submits applications and reports;
- Monitors communications from Olympic Solidarity regarding deadlines, new opportunities, etc.;
- Oversees implementation of the project(s); and
- Ensures application and reporting deadlines are respected.



RELAY

RELAY is where NOCs apply for and report on projects and exchange with Olympic Solidarity. It is also where you can access all the information concerning the Olympic Solidarity programmes, such as links to the guidelines on NOCnet and any other useful information, so be sure to bookmark relay.olympic.org.

To gain access to RELAY, NOCs must sign up by sending an email to nocnet@olympic.org.

Please note that RELAY access is limited to NOC leadership and staff members.

PROGRAMME LIFECYCLE

1 Apply on RELAY

- At least two months before start of project*
- Advance payments of 75% can be requested for most projects
- NOC President or Secretary General or designated proxy must approve applications

2 Project Approved

- Budget approved and advance payment sent to NOC

3 Implement Project

- Ensure funding reaches the beneficiary on time
- Oversee project
- Collect data
- Maintain records

4 Report on RELAY

- All relevant reports (technical, coach, participant, evaluation) and financial reports due two months after conclusion of project
- Technical report: to be approved by NOC President or Secretary General or designated proxy
- Financial report: to be approved by NOC President or Secretary General or designated proxy, and NOC Treasurer or Head of Finance or proxy

5 Project Completion

- Reports approved by Olympic Solidarity
- Balance payment sent to NOC

* There are exceptions for some projects, which are highlighted in the guidelines.

DEADLINES

Applications

- Must be submitted to Olympic Solidarity via RELAY at least two months before start of project (unless stated otherwise in guidelines).
- Apply early to ensure maximum possible funding. Some programmes last over four years, for example, and the amount of available funding decreases each year.
- Applying early also helps avoid bottlenecks in the review process, which could lead to longer approval times and possibly delay the start of your project.
- Applications are reviewed by Olympic Solidarity (in consultation with its partners if applicable), which will contact you via RELAY should more information be required.
- The amount of funding allocated will be based on the assessed need and budget availability and cannot be guaranteed for all. In case of high demand, applications from NOCs with the greatest need are prioritised.

Reports

- NOCs are required to report back to Olympic Solidarity on the technical and financial aspects of their projects upon their conclusion.
- The technical report includes questions specific to each programme. The financial report is standard for all programmes and is used for submission of data on expenses and other financial information.
- The report forms can be found on RELAY as soon as the project is approved.
- A few of the programmes ask for information about the beneficiaries, such as names, gender, age and sport. Download the Excel template from the technical report before the start of the project to help keep this information organised. By using the template, you can upload all the information to RELAY and avoid the need to type it in again manually.

- While some programmes have a simple reporting structure, other longer-term programmes with budgets allocated over an extended period require interim/cyclical reports, e.g. four months for Athlete Scholarships and annually for Team Support Grants and Support Grant for Continental Athletes.
- Failure to submit reports within the two-month timeframe may result in:
 - the withholding or cancelation of outstanding payment balances,
 - a request for reimbursement of advance payments, and/or
 - the deduction of the amount from another payment due to the NOC.

FINANCIAL REPORTING REQUIREMENTS

To ensure transparency, accountability and effective use of Olympic Solidarity funds, NOCs must fully comply with Olympic Solidarity financial guidelines, which outline the following:

- NOCs' financial responsibilities in line with the Basic Universal Principles of Good Governance within the Olympic Movement;
- Olympic Solidarity financial reporting requirements;
- Principles of monitoring and control of the use of Olympic Solidarity funds.

IMPORTANCE OF FEEDBACK

The data and other insights from your projects are extremely important to us. The questions we ask in each report are designed to help us improve our programmes and analyse our progress. Using the feedback from your projects, we can monitor the data to see where improvements can be made and what appropriate adjustments can be applied going forward. It also helps us gauge how effective our programmes are at achieving the stated objectives and determining their long-term impact. Because our understanding of your activities and success stories and the issues you face is reliant on accurate responses, it is essential that you take the time to answer the questions thoughtfully and honestly.

ADDITIONAL CONSIDERATIONS

Sustainability

Please be mindful of the environment when planning and implementing your activities, paying special attention to the environmental impact of your organisation's travel and purchases.

Consider adopting eco-friendly alternatives, such as holding meetings online when possible and purchasing non-event-specific items such as T-shirts and caps that can be reused for multiple events.

Other green initiatives include going paperless at your NOC, avoiding plastics, and encouraging sustainable travel.

For more eco-friendly ideas, please consult the NOCs' Guide to Hosting Sustainable Meetings and Conferences available on NOCnet in the Companion Guide to the 2025-2028 Plan.

Safeguarding

NOCs are required to put the necessary measures in place to ensure all those involved in the project operate in a safe environment. This is of the utmost importance especially when minors are involved.

Actions can include appointing a safeguarding focal point for your project, staff training, collaborating with public authorities, developing a safeguarding policy for the event, and providing different avenues for reporting concerns, etc.

If you need guidance on this topic, consult the links in the Companion Guide for valuable information on safeguarding and athlete well-being in sport.

Gender Parity

In keeping with the IOC's Gender Equality and Inclusion Objectives, which seek to promote women in sport at all levels and in all structures, we ask NOCs to strive for gender parity in all Olympic Solidarity nominations.

For each programme, Olympic Solidarity targets a 50/50 split of men and women participants. At a minimum, 40% of beneficiaries across all programmes should be women. We strongly encourage NOCs to also use the same targets when engaging experts, lecturers, consultants, etc., for your projects.

COMMUNICATING ABOUT YOUR ACTIVITIES

Internally

Communicating early and often with your stakeholders about the existing opportunities and your intentions for the Olympic Solidarity 2025-2028 plan is highly encouraged. We recommend that NOCs inform all stakeholders as soon as possible about the Olympic Solidarity programmes, regardless of whether or not they stand to benefit from them.

For starters, NOCs should share the Olympic Solidarity Programme Guidelines with their National Federations (NFs). Alternatively, you can produce and share your own guidelines distilled from the programme documentation that you receive from Olympic Solidarity.

Entering into discussions with your NFs about the programmes can be useful. Informing them in advance that there are not enough programmes or that there is insufficient funding to meet each request can help avoid negative feedback later on. It is also important to have transparent selection criteria and documented rules in place that demonstrate who stands to benefit and for what purposes, and that these are communicated to all stakeholders.

Externally

When communicating publicly about your Olympic Solidarity project, highlighting how it will benefit your athletes, organisation and/or community can be an excellent opportunity to generate media interest in your NOC and athletes.

Drawing attention to the extra funding the Olympic Solidarity programme brings local athletes and communities can make for a positive and inspiring news story that will be of interest to both the media and general public.

There are a number of simple and cost-effective ways to promote your Olympic Solidarity activities.

These include media relations and social media campaigns, press releases, press conferences, interviews with Olympic Solidarity beneficiaries, and more.

Inform the beneficiaries of your project that they should always mention your NOC and Olympic Solidarity when communicating about the programme. Please use the hashtag **#OlympicSolidarity** whenever Olympic Solidarity-supported projects are mentioned on social media.

We provide step-by-step instructions on how to communicate about your Olympic Solidarity activities in the Companion Guide on NOCnet.



THE PROGRAMMES

IOC SUBSIDIES FOR NOCS' PARTICIPATION IN OLYMPIC GAMES AND YOUTH OLYMPIC GAME

IOC Subsidies for NOCs' Participation in the Olympic Games and Youth Olympic Games are designed to assist NOCs in covering a portion of the expenditures associated with their participation in the Games.

The financial assistance has two complementary objectives: to help foster the universal spirit of the Olympic Games by guaranteeing the participation of all NOCs, and to recognise NOCs' contribution to the development and success of the Games.

For questions, please contact:
solidarity@olympic.org

GAMES EDITIONS

Milano Cortina 2026

Los Angeles 2028



Dakar 2026

Dolomiti Valtellina 2028



CHEFS DE MISSION SEMINAR

Olympic Games and Youth Olympic Games

Flight and accommodation for one delegate per NOC to attend in-person Chefs de Mission Seminar • No application required, reimbursement upon submission of a financial report after the Seminar.



TRAVEL SUPPORT GRANT

Olympic Games

Covers part of travel costs for athletes, team officials, NOC President and Secretary General • Amount = reference value x delegation size
• No application or report required • Advance payment available.



Youth Olympic Games

Covers part of travel costs for athletes and team officials • Amount = reference value x team size communicated prior to the Games
• No application or report required • Advance payment of 60% available under certain conditions.



ACCOMMODATION

Olympic Games

Covers accommodation for NOC President and Secretary General during the Games • Amount = full value of maximum 20 nights at Olympic Family Hotel (OF2)

- Paid directly to OCOG.



Youth Olympic Games

Covers cost of room and board at Youth Olympic Village for NOC delegation

- Payment made directly to YOGOC.



NOC GAMES OPERATIONS

Olympic Games

Supports NOCs' operational and logistical expenditures during the Games

- No application required but a financial report needs to be completed
- 75% advance payment automatically paid to NOCs prior to the Games
- Balance payment will be released following completion of financial report no later than 2 months after the Games.



Milano Cortina 2026

Operational and logistical expenditures • Max. USD 20,000 per NOC

- 75% advance payment 3 months before the Games.



Los Angeles 2028

Operational and logistical expenditures, including organisation of pre-Games

training camps • Max. USD 35,000 per NOC • 75% advance payment

6 months before the Games.



PARTICIPATION GRANT

Olympic Games

Grant for all participating NOCs in recognition of their contribution to the success

of the Games • It is recommended that the grant be used to cover future costs related to Olympic Games preparation and athlete and sport development activities at national level • No application or report required • USD 2,500 x number of athletes who have entered the field of play.



CONTINENTAL PROGRAMMES

Continental Programmes offer NOCs access to technical, financial and administrative assistance that addresses the specific needs and priorities of the NOCs in that continent and complements the World Programmes.

Continental Programmes guidelines for each continent are available on NOCnet.



Guidelines on NOCnet

PROGRAMME CLUSTER	OVERVIEW	PROGRAMME	WHAT ACTIVITIES ARE COVERED?	WHO CAN BENEFIT?	IS THERE A DEADLINE FOR SUBMISSION?	WHAT IS THE MAX. AMOUNT OF FUNDING AN NOC CAN APPLY FOR?	ARE THERE ANY SPECIAL APPLICATION OR REPORTING PROCEDURES?	
<div>OLYMPIC GAMES UNIVERSALITY</div> <p>With an eye to making the Olympic Games as competitive, diverse and universal as possible, the programmes offer all NOCs funding opportunities to improve training and competition experience for Olympic-calibre athletes.</p> <p>These funds will contribute to NOCs fielding competitive athletes.</p> <p>Support is also available for high-level refugee athletes.</p> <p>solidarity@olympic.org</p>	<div></div>	Olympic Scholarships for Athletes – Los Angeles 2028: Monthly assistance or tailor-made grant available to NOCs according to athlete delegation size at Paris 2024.	Los Angeles 2028 – Individual	Technical and financial assistance to facilitate access to training facilities, coaching, travel and participation in competitions, etc.	NOCs with 50 or fewer athletes in individual sports at Paris 2024	Programme operational 1 Sep 2025-31 Aug 2028. Applications open 1 May 2025 • Deadline for first batch of allocations: 30 June 2025	Monthly budget of USD 9,000 to support 6 athletes (3 men, 3 women) at USD 1,500/month/athlete or alternative split proposed by NOC	NOCs requested to apply for an equal number of male and female candidates • Reporting every 4 months
		Los Angeles 2028 – Tailor Made	Technical and financial assistance to facilitate access to training facilities, coaching, travel and participation in competitions, etc.	NOCs with more than 50 athletes in individual sports at Paris 2024	Programme operational 1 Sep 2025-31 Aug 2028. Applications open May 2025	USD 150,000 per NOC	Single application • NOCs should aim for an equal number of male and female candidates • Single technical and financial report at programme end	
		Olympic Scholarships for Athletes – French Alps 2030: Monthly assistance or tailor-made grant available to NOCs according to athlete delegation size at Milano Cortina 2026.	French Alps 2030 – Individual	Technical and financial assistance to facilitate access to training facilities, coaching, travel and participation in competitions, etc.	NOCs with 50 or fewer athletes in individual sports at Milano Cortina 2026	Programme operational 1 Nov 2027-28 Feb 2030. Applications open July 2027 • Deadline for first batch of allocations: 31 Aug 2027	Monthly budget of USD 9,000 to support 6 athletes (3 men, 3 women) at USD 1,500/month/athlete or alternative split proposed by NOC	NOCs requested to apply for an equal number of male and female candidates • Reporting every 4 months
		French Alps 2030 – Tailor Made	Technical and financial assistance to facilitate access to training facilities, coaching, travel and participation in competitions, etc.	NOCs with more than 50 athletes in individual sports at Milano Cortina 2026	Programme operational 1 Nov 2027-28 Feb 2030. Applications open July 2027	USD 150,000 per NOC	Single application • NOCs should aim for an equal number of male and female candidates • Single technical and financial report at programme end	
	Refugee Athlete Support: Aimed at identifying high-level refugee athletes around the world and supporting them in their preparations for elite-level competitions.	Refugee Athlete Support	Financial and technical assistance for refugee athletes training for and attempting to participate in international competitions and/or the Olympic Games	NOCs whose countries host recognised high-level refugee athletes or beneficiaries of international protection	Applications can be submitted any time during the 2025-2028 plan	USD 1,500 per month per scholarship-holder	Reporting every 4 months	
<div>ENTOURAGE</div> <p>For athletes, being surrounded by the right people can play a huge part in a successful sports career. These programmes support members of the athlete entourage, especially coaches, by providing them with the tools necessary to improve their competencies at all levels.</p> <p>Many factors contribute to an effective entourage, including knowledge of key areas such as anti-doping, safeguarding, prevention of harassment and the manipulation of competitions.</p> <p>Also included under the entourage banner are programmes designed to support athletes off the field of play, such as giving them a greater voice in the governance of sports organisations and assistance transitioning to successful post-sport careers.</p> <p>os_entourage@olympic.org</p>	<div></div>	Technical Courses for Coaches and Athletes' Entourage: Short-term training to strengthen skills, knowledge and competencies of coaches and entourage members.	Technical Courses for Coaches and Athletes' Entourage	Short (approx. 5-15 days) sport-specific or sports sciences courses	Coaches, coach developers, judges or referees in Olympic sports (summer/winter)	At least 3 months prior to start of activity	Maximum 8-10 courses per plan • Maximum 10 technical courses during the 4-year period	–
		Olympic Scholarships for Coaches: Sports sciences and sport-specific training, or customised options proposed by NOCs.	Olympic Scholarships for Coaches	Training of sports sciences or to update coaches' knowledge and expand their practical experience in a specific sport • Several months' residential training • Distance learning or blended version available	Active coaches involved in Olympic sports (summer/winter/esports) officially recognised by their NFs	At least 3 months prior to start of training. Training calendar available on NOCnet	Max. 2 scholarships per year, and gender parity should take precedence	Registration with the training organisers and the scholarship application are two necessary but independent procedures
		Athlete Career Transition: Support for athletes in the acquisition of skills and knowledge during and after their sports career.	Athlete Education Project – Master's Level Study	Master's in Sports Ethics and Integrity (MAiSI) • Short Course in Sport Ethics and Integrity (ACTSI) • Other master's studies	Available exclusively for Olympians	At least 2 months prior to start of activity	MAiSI: full costs of 2-year scholarship (full board, university fees, travel) • ACTSI: full costs of course (full board, tuition, travel) • Others defined on case-by-case basis	Athlete must first apply and be accepted by the university
			Athlete Education Grant	Training and education in a field of each individual athlete's choosing	Priority given to Olympians, but YOG or continental/international-level athletes may also be eligible	At least 2 months prior to start of activity	USD 10,000 per 4-year period and may cover support for one or a number of athletes	–
			Athlete365 Career+ Workshops	Online or on-site workshops for athletes preparing for their post-sport careers	All NOCs with Athletes' Commissions	1 January – 1 March and 1 July – 1 August	USD 4,000 per day for a maximum of 3 days	Application through Athlete365 and RELAY
			Athlete365 Business Accelerator	Combination of virtual sessions, online learning and in-person mentoring	Virtual sessions and online learning available to all athletes • In-person mentoring available exclusively for Olympians	Application dates to be communicated via NOCnet and Athlete365	Costs covered directly, no payment to NOCs	Virtual sessions and online learning available to all athletes • In-person mentoring available exclusively for Olympians
		Athletes' Commission Support: Empowering athletes and amplifying their voices through support for NOC Athletes' Commission activities.	NOC Athletes' Commission Activity Grant	Athlete-based activities, including creation of NOC Athletes' Commission, national gatherings, etc.	All NOCs	One application per year at least 2 months prior to start of first activity	USD 10,000 per annum	Applications to be endorsed by the NOC Athletes' Commission
			Continental Athletes' Forum	Organisation of and participation in biennial Continental Athletes' Forums	2 athletes (1 male, 1 female member of the NOC Athletes' Commission) per NOC	Communicated to the NOCs prior to the event	Airfare in economy, room and board for 2 athletes per NOC twice per 4-year period	Financial report only
<div>SPORT DEVELOPMENT</div> <p>To help NOCs foster the next generation of athletes, Olympic Solidarity offers 4 levels of support in collaboration with International and National Federations and other key partners.</p> <p>Athletes of all levels and abilities can take steps towards reaching their full potential thanks to funding aimed at: developing national sports systems; nurturing aspiring continental-level athletes on their journey to elite-level status; supporting national teams in their training and preparation for major events; and helping identify and support young athletes on their path to a promising sports career.</p> <p>os_sportdevelopmentunit@olympic.org</p>	<div></div>	Development of National Sports System: Targeting NOCs most in need, to improve basic sports structures and training systems for athletes, coaches, officials, etc.	Development of National Sports System	Longer-term projects aimed at improving the overall sports system	All NOCs, but with a focus on those most in need following analysis of their sports system and project prepared with relevant stakeholders (NFs, IFs, experts, etc.)	At least 2 months prior to start of activity	USD 25,000-30,000 per project	Analysis of sports system required to apply; projects to be delivered in cooperation with relevant stakeholders (NFs, IFs, experts, etc.)
		Support Grant for Continental Athletes: Grants aimed at helping continental athletes participate in training camps, pay for coaching, or cover their competition expenses.	Support Grant for Continental Athletes	Athlete training for and participation in regional, continental or world-level competitions	All NOCs involved in the programmes of regional/continental competitions, Olympic Summer and Winter Games, Youth Olympic Games	The timing of the submission will affect the amount of budget available	Annual grant of USD 25,000 per year, for 4-year maximum of USD 100,000	2-step application process: (1) quadrennial application with general plan for total amount of funding, (2) following approval of step 1, annual application with more detailed plan • Annual reporting
		Team Support Grant: Technical and financial support for 1-2 national teams over the full 2025-2028 period.	Team Support Grant	Training camps, coaching and training costs, competitions for national teams	All NOCs • 1 men's and 1 women's team (summer or winter Olympic sport)	The timing of the submission will affect the amount of budget available	Annual grant of USD 25,000 per year, for 4-year maximum of USD 100,000	Same as above
		Youth Athlete Development: To help NOCs identify and train young athletes for youth competitions, including athletes selected to participate in YOG qualification events.	Identification and Training	Identification and training of young athletes • Development of their entourage members	All NOCs	At least 2 months prior to start of activities	USD 25,000 per year	–
			YOG Qualification	Participation in qualifying events	All NOCs • Athletes intending to qualify for YOG	At least 2 months prior to start of targeted qualification event	Max. USD 30,000 for Dakar 2026 • Max. USD 30,000 for Dolomiti Valtellina 2028	Single application covering all qualifying events
			IF Opportunities	Athletes to benefit from access to training camps, competitions and annual support	NOCs most in need for Summer/Winter Youth Olympic Games sports will be provided opportunities through IF initiatives	-	All costs are covered by Olympic Solidarity/IF	Olympic Solidarity will invite selected NOCs to take part
<div>NOC MANAGEMENT & KNOWLEDGE SHARING</div> <p>Ensuring that all 206 NOCs meet certain management standards and have consistent levels of administrative capabilities is crucial for the proper delivery of support required by athletes and other members of the national sports ecosystem.</p> <p>Olympic Solidarity helps NOCs build their capacity by supporting them in upscaling their tools and processes, while also providing management training opportunities for elected officials and staff to help them in the day-to-day running of their organisations.</p> <p>Peer-to-peer learning and assistance also play an important role in these programmes, as NOCs are encouraged to share their knowledge and experiences.</p> <p>os_noc.management@olympic.org</p>	<div></div>	NOC Administration Development: To help NOCs cover operational costs while enhancing their management standards, in particular strategic planning, financial governance and management, staff training and IT and communications tools.	Administrative Subsidy	Financial support to help NOCs cover running costs	Administrative Subsidy: all NOCs • Additional Administrative Subsidy: NOCs dependent on OS funding for their running costs	31 March each year	USD 50,000 per year for Administrative Subsidy • USD 15,000 per year for Additional Administrative Subsidy	In addition to submitting an application, NOCs must complete and submit an Annual Review by 28 February each year
			NOC Management Initiatives	Projects or activities aimed at improving the NOC's management and operations	All NOCs, in particular those that need to reach set management standards	At least 2 months prior to start of activity	Each initiative to be evaluated on a case-by-case basis	–
		National Courses for Sports Administrators: Courses organised by NOCs for the staff and elected officials of NOCs and their constituents.	Sports Administrators Courses	Courses based on content of Sport Administration Manual, 20-30 hours of instruction	All NOCs with a certified National Course Director	At least 2 months prior to start of activity	Up to USD 3,500 per course with women accounting for at least 40% of those certified	–
			Advanced Sports Management Courses	Courses composed of 6 modules based on the content of Managing Olympic Sport Organisations, organised over several months	All NOCs with a certified Programme Director	At least 2 months prior to start of activity	Up to USD 14,000 per course with women accounting for at least 40% of those certified	–
		International Executive Courses in Sports Management: Access to international sports management training through MEMOS.	MEMOS	Executive degree (MEMOS) organised in 3-4 sessions over one year, culminating in defence and public presentation of a professional project	All NOCs • Max. one MEMOS candidate per year	Call for applications is held between March and June each year	Scholarship covers tuition, economy airfare to the sessions and contribution to the accommodation costs	Copy of candidate's MEMOS application must be included in the RELAY application for a MEMOS scholarship
		NOC Exchanges: Facilitating knowledge sharing and the exchange of best practices among NOCs.	NOC Exchanges	NOCs propose practical workshops on topics of particular interest to specific groups of NOCs	All NOCs	At least 2 months prior to start of activity	One exchange per 4-year period; budget depends on the scope of exchange	Application by the NOC initiating an exchange
		NOC Forums: To bring NOCs and Olympic Solidarity together for information exchange and networking opportunities.	NOC Forums	Forums that bring together all the NOCs in a given continent to discuss topical information and strengthen networking and knowledge sharing	All NOCs	Communicated to the NOCs prior to the event	Economy airfare, room and board for a set number of participants per NOC are typically covered	Financial report only
<div>OLYMPIC VALUES</div> <p>The Olympic Values programmes provide the assistance required by NOCs to bring the Fundamental Principles of Olympism to life and to advance the IOC's Olympism 365 strategy. They help NOCs empower communities by allowing them to engage in and benefit from sport and Olympism, while creating conditions for athletes to thrive.</p> <p>os_olympicvalues@olympic.org</p>	<div></div>	Olympic Values Initiatives: To help NOCs build a safe, sustainable and inclusive sports movement and/or help people get active and benefit from Olympic sport, education, culture and heritage.	Olympic Values Initiatives	Workshops, seminars, sport for all events, advocacy initiatives, community projects targeting underserved groups, Olympic values promotion in schools, safeguarding policy development, national Olympic history publications, etc.	All NOCs	Open year-round • Application must be submitted at least 2 months prior to start of activity	Each initiative to be evaluated on a case-by-case basis	–
		Education & Training Scholarships: Scholarships for NOC administrators and medical personnel to attend training aimed at broadening their knowledge in related fields.	Education & Training Scholarships	Various education and training courses (full list in the programme guidelines)	All NOCs	Different deadlines and application instructions for each activity • More info will be posted periodically on NOCnet and via the NOC newsletter	Typically, tuition/registration fees are covered and a contribution for other participation costs can be covered on a case-by-case basis	Candidates must apply to the educational institution for admission and to Olympic Solidarity for scholarships
		Olympic Day: To help NOCs organise Olympic Day celebrations, encourage the practice of sport and physical activity, and promote Olympic culture, heritage and values.	Olympic Day	Activities that encourage people to get moving on Olympic Day	All NOCs	No application required	Up to USD 5,000 annually	Financial and technical reports will be generated automatically on RELAY and must be submitted before the end of September each year